

Dispute Resolution and Appeal Policy

Approved January 20, 2023



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Preamble and Purpose

Membership in Nordiq Canada offers many benefits and privileges. It also entails responsibilities and obligations. All Members¹ and Participants of Nordiq Canada, as defined below, and the organization itself, are expected to comply with all Nordiq Canada by-laws, rules and policies

¹ A Division Member, as defined in the Nordiq Canada By-laws. For the purposes of this Policy, Member shall mean a Member who has voluntarily adopted the Policy or who is otherwise required to apply the Policy by the By-laws and governing documents of Nordiq Canada or the Member.

(e.g., Codes of Conduct, selection criteria), fulfil contracts and agreements they have entered into and abide by all Nordiq Canada decisions that affect them.

This Nordiq Canada Dispute Resolution and Appeal Policy provides mechanisms and procedures for resolving internal disputes. It also provides recourse to parties who have valid grounds to appeal certain decisions made by Nordiq Canada, and the decisions of those to whom decision-making authority has been delegated by Nordiq Canada. This Policy reflects Nordiq Canada's corporate commitment to treat all Members and Participants fairly and with respect. It also responds to Sport Canada's mandated requirements.

This Policy encompasses an integrated process that provides sufficient internal options and external alternatives to ensure that issues can be resolved with appropriate transparency and timeliness, and in accordance with the principles of natural justice and procedural fairness.

Definitions

1. The following terms have these meanings in this Policy:

- a) *"Affected Party"* – a Participant who may be adversely affected by a decision that is appealed pursuant to this Policy. An Affected Party shall either be accepted as such by the Parties or by the Appeal Manager.
- b) *"Appeal Manager"* – The dedicated independent person(s) appointed on an annual basis by the Chief Executive Officer to oversee the application of this Policy and to fulfil the responsibilities described herein. The Appeal Manager must not be a "Participant" as defined in this section and must not be in a conflict of interest or have any direct relationship with the Parties involved with any appeal case."
- c) *"Appellant"* – The Party appealing a decision.
- d) *"Days"* – shall mean calendar days.²

² For the purpose of calculating deadlines, the following shall apply: the day of the act is not included in the calculation (i.e., the date of receipt of a decision is not Day 1); instead, the deadline would start on the day following receipt of the decision and would expire at midnight (in the location of the individual seeking to file an appeal) on the last day of the period. If the end date is a Saturday, a Sunday or a legal holiday, the period runs until the next day that is not a Saturday, a Sunday or a legal holiday. For example, if a Participant receives a decision on Thursday December 17, 2020, the 14-day deadline to appeal this decision starts on Friday December 18, 2020 and would expire on Friday January 1, 2021. However, since January 1, 2021 is a legal holiday, January 2, 2021 is a Saturday, and January 3, 2021 is a Sunday, the deadline to appeal would expire at midnight (in the location of the individual seeking to file an appeal) on January 4, 2021.

- e) *“Director of Sanctions and Outcomes”* – Responsible for overseeing the imposition of Provisional Measures, agreed outcomes, Sanctions and appearing before the Safeguarding Tribunal or the Appeal Tribunal in cases arising from a potential breach of the UCCMS (or other conduct rules, as applicable).
- f) *“OSIC”* - Office of the Sport Integrity Commissioner, an independent division of the SDRCC which comprises the functions of the Sport Integrity Commissioner
- g) *“Participants”* – Refers to License Members and Registrants defined in the By-laws of Nordiq Canada who are subject to the UCCMS and the policies of Nordiq Canada or a Member, as well as all people employed by, contracted by, or engaged in activities with Nordiq Canada or a Member including, but not limited to, employees, contractors, Athletes, coaches, instructors, officials, volunteers, managers, administrators, committee members, parents or guardians, spectators, directors or officers.
- h) *“Parties”* – The Appellant, Respondent, and any Affected Parties.
- i) *“Respondent”* – The body or person whose decision is being appealed.
- j) *“UCCMS”* - Universal Code of Conduct to Prevent and Address Maltreatment in Sport, as amended from time to time by the SDRCC.

Scope and Application of this Policy

- 2. This Policy applies to all Members and Participants. However, it does not apply to any decision related to the application of the UCCMS made by the OSIC, the Director of Sanctions and Outcomes, the SDRCC’s Safeguarding Tribunal or any other competent instance within the Abuse-Free Sport program.
 - 3. Any Participant or Member who is affected by a decision taken by Nordiq Canada, including by the Board, by any Committee of the Board or by any body or individual within Nordiq Canada who has been delegated authority to make decisions, shall have the right to appeal that decision provided that it is a decision that is subject to appeal pursuant to Section 4 of this Policy, that the conditions indicated in Sections 6 or 7 of this Policy (as applicable) have been satisfied, and provided that there are sufficient grounds for the appeal pursuant to Section 9 of this Policy.
 - 4. This Policy **will apply** only to decisions relating to:
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- a) Nordiq Canada High Performance Program/National Team eligibility, selection decisions and Athlete Assistance Program (AAP) nominations made pursuant to the Nordiq Canada Selection, Nomination and Announcement Policy;
 - b) Conflict of interest;
 - c) Disciplinary decisions made pursuant to any of Nordiq Canada's relevant and applicable policies;
 - d) Decisions made by Nordiq Canada Competitions Appeals Commission pursuant to Nordiq Canada's Competition Rules (ICR-CCR (Canadian Competition Rules) most recent precisions), as amended from time to time; or
 - e) Membership of Divisions within Nordiq Canada.
5. This Policy **will not apply** to the following decisions relating to:
- a) Reported complaints that were managed by the OSIC;
 - b) Matters of general application such as amendments to Nordiq Canada's By-Laws;
 - c) Nordiq Canada's operational structure and committee appointments;
 - d) Issues of budgets and budget implementation;
 - e) Employment matters or matters of operational structure or staffing or volunteer leadership opportunities;
 - f) Decisions made by organizations other than Nordiq Canada, such as Nordiq Canada's Divisions, the Canadian Olympic Committee (COC), the Canadian Paralympic Committee (CPC), U Sports, the International Olympic Committee (IOC), the International Paralympic Committee (IPC), World Para Nordic Skiing (WPNS), FIS or the Fédération Internationale du Sport Universitaire (FISU) or any other governing body;
 - g) Selection and eligibility criteria, quotas, policies and procedures established by entities other than Nordiq Canada;
 - h) The Athlete Assistance Program (AAP) policies and procedures established by Sport Canada;
 - i) Policy and procedures established by any other agency, association or organization external to Nordiq Canada;
 - j) Infractions for doping offences, which are dealt with pursuant to the Canadian Anti-Doping Program, by the Canadian Centre for Ethics in Sport and /or FIS or WPNS;

- k) Contractual matters between Nordiq Canada and its staff for which another dispute resolution process exists under the provisions of the applicable contract; or
- l) Settlements negotiated pursuant to this Policy.

Timing of Appeal

6. Unless specified otherwise in an applicable Nordiq Canada Competition Trip Criteria or other selection criteria,³ a Participant or Member that wishes to appeal any of the decisions listed in Section 4 of this Policy have fourteen (14) days from the date on which they received notice of the decision to submit the following to Nordiq Canada's dedicated independent Appeal Manager in writing:
- a) Notice of the intention to appeal
 - b) Their contact information
 - c) Name of the Respondent and any Affected Parties, when known to the Appellant
 - d) Date the Appellant was advised of the decision being appealed
 - e) A copy of the decision being appealed, or description of the decision if a written document is not available
 - f) Grounds and detailed reasons for the appeal
 - g) All evidence that supports these grounds
 - h) Requested remedy or remedies

³ Often, decisions to select teams that will travel to specific competitions are made only a few days prior to the team's departure for the specific competition, which can make it difficult to respect the timelines otherwise indicated in this Policy to file an appeal. For such circumstances, Nordiq Canada will indicate the otherwise applicable deadline to file an appeal in relation to the selection of a team that is scheduled to travel to a competition shortly after a team selection decision has been made. With the exception of the modified appeal deadline, the procedures indicated in this Policy shall be respected, unless otherwise agreed by the parties or decided by the appeal panel, but modified accordingly to ensure that the appeal can be heard in a timely manner and in a manner that is fair for all Parties. Where the Parties are faced with time constraints, it is suggested that the matter be heard directly before the SDRCC so that a final and binding decision may be rendered.

- i) An administration fee of two hundred and fifty dollars (\$250), which will be refunded if the parties resolve the matter in dispute resolution prior to arbitration or if the Appellant's appeal is upheld in its entirety⁴
- 7. A Participant or Member that wishes to initiate an appeal beyond the fourteen (14) day period may only do so if exceptional circumstances prevented them from filing their appeal within the deadline indicated in Section 6 above. Any such Participant or Member must provide a written request stating the reasons for which they are seeking an exemption. The decision to allow, or not allow, an appeal outside of the fourteen (14) day period will be at the sole discretion of the Appeal Manager and may not be appealed.
- 8. Notwithstanding any other provision in this Policy, by agreement between the Parties, the internal appeal process may be bypassed, and the appeal may be heard directly before the Sport Dispute Resolution Centre of Canada (SDRCC), provided that the Appellant has filed their appeal within the deadline indicated in Section 6 above. Should the Parties agree to have the appeal heard directly before the SDRCC, the procedures indicated below in this Policy will not be applied.

Grounds for Appeal

- 9. A decision cannot be appealed on its merits alone or because a Participant or Member does not like or agree with a decision. An appeal may only be heard if there are sufficient grounds for appeal. Sufficient grounds include where the Respondent:
 - a) Made a decision that it did not have the authority or jurisdiction (as set out in the Respondent's governing documents) to make;
 - b) Failed to follow its own procedures (as set out in the Respondent's governing documents);
 - c) Made a decision that was influenced by bias (where bias is defined as a lack of neutrality to such an extent that the decision-maker appears not to have considered other views); or
 - d) Made a decision that was grossly unreasonable or unfair.

⁴ The administration fee will not be refunded if the appeal is upheld in part.

Screening of Appeal

10. Upon receipt of an appeal, the Appeal Manager will first need to confirm that they are not in a conflict of interest or has any direct relationship with the Parties involved with the appeal. In the case that they declare a real or perceived conflict of interest, the Appeal Manager will recuse themselves and an alternative Appeal Manager will be appointed by the Chief Executive Officer.
11. The Appeal Manager has the following responsibilities, in addition to those otherwise described in this Policy:
 - a) To determine if the appeal falls under the scope of this Policy (Sections 2-5)
 - b) To determine if the appeal was submitted in a timely manner (Sections 6 or 7); and
 - c) To decide whether there are sufficient grounds for the appeal (Section 9)
12. If the Appeal Manager denies the appeal on the basis of insufficient grounds, because it was not submitted in a timely manner, or because it did not fall under the scope of this Policy, the Appeal Manager will notify the Appellant, in writing, including the reasons for this decision. This decision may not be appealed.
13. If the Appeal Manager accepts an appeal because it falls under the scope of this Policy, there are sufficient grounds and it was submitted in a timely manner, the Appeal Manager will notify the Parties of their decision in writing and will follow the steps described hereunder.
14. Once the Appeal Manager accepts an appeal, they shall engage with the Parties in order to confirm the identity and contact information of any Affected Party (or Parties). Failing the agreement of the Parties regarding the identity of the Affected Party (or Parties), the Appeal Manager may determine whether a Party is an Affected Party in their sole discretion. The Appeal Manager's decision in this regard is not subject to appeal.

Mandatory Dispute Resolution

15. Unless all of the Parties agree otherwise or, if, in the circumstances, there is insufficient time, the Parties, including any Affected Party, must first attempt to resolve their dispute through mandatory early resolution facilitation (i.e., mediation) before the SDRCC and prior to the matter being adjudicated.

16. The Appeal Manager shall assist the Parties with opening an early resolution facilitation file with the SDRCC by providing them with the necessary form to initiate the process, which shall be conducted pursuant to the Canadian Sport Dispute Resolution Code.
17. Should the dispute not be resolved through the SDRCC's early resolution facilitation process for any reason, the Appeal Manager will proceed with the steps indicated immediately below, unless the Parties agree to bypass the internal appeal process and have the matter heard in arbitration directly before the SDRCC.

Appointment of Appeal Panel

18. The Appeal Manager will appoint an appeal panel which shall consist of a single member to hear the appeal. However, at the discretion of the Appeal Manager, an appeal panel composed of three members may be appointed to hear the appeal, for example, based on the nature or complexity of the case. In this event, the Appeal Manager will appoint one of the panel's members to serve as the chair.
19. When appointing the appeal panel, the Appeal Manager must select individuals who are impartial, free from any real or perceived conflict of interest (and who shall remain so until a final decision has been rendered or the proceedings have otherwise finally terminated), who do not have any direct relationship with any of the Parties, and who have not had any prior involvement in the matter under appeal. Although not a strict requirement, the Appeal Manager should attempt to appoint individuals to the appeal panel who have a legal background and who understand the sport of Nordic skiing. When justified by the circumstances, the Appeal Manager may appoint individuals to the appeal panel who have specific areas of expertise that would assist in resolving the matter.
20. Any member appointed to the appeal panel must complete a declaration form provided by the Appeal Manager declaring their independence from the Parties, and indicating their undertaking to exercise their functions with total objectivity, independence and impartiality and in conformity with any relevant and applicable Nordiq Canada policy. The member shall also declare any circumstances that could impact their independence or impartiality, including, but not limited to, any prior or current relationship they may have with any of the Parties.
21. The Appeal Manager shall share the declaration form(s) with the Parties, who will have two (2) days to indicate whether they intend to challenge the member(s)'s appointment in writing, providing reasons why they consider that the member cannot discharge their duties objectively, independently or impartially. A Party's failure to challenge any appeal panel

member(s)'s appointment within this deadline shall be considered as an acceptance of the appointment of the member(s) by that Party.

22. The Appeal Manager shall have the authority to remove the appointed member from the appeal panel should, either on the basis of any Party's submissions, or by their own assessment of the declaration form, they consider that any declaration made by the member would compromise their objectivity, independence or impartiality. The Appeal Manager's decision in this regard is not subject to appeal.

Procedure for Appeal Hearing

23. The Appeal Manager, in collaboration with the appeal panel, shall decide the format under which the appeal will be heard. This decision is at the sole discretion of the Appeal Manager and appeal panel and may not be appealed.
24. If a Party chooses not to participate in the hearing, the hearing may proceed at the appeal panel's discretion.
25. The format of the hearing may involve an oral in-person hearing, an oral hearing by telephone or other electronic means, a hearing based on a review of documentary evidence submitted in advance of the hearing, a hearing based on documentary submissions and evidence alone, or a combination of these methods. The hearing will be governed by the procedures that the Appeal Manager and the panel deem appropriate in the circumstances, provided that:
- a) The hearing will be held in a timely manner and within a timeline determined by the Appeal Manager;
 - b) The Parties will be given reasonable advance notice of the day, time and place of an oral in-person hearing or oral hearing by telephone or electronic communications;
 - c) Copies of any written documents which the Parties wish to have the panel consider will be communicated to all Parties no later than three days prior to the hearing. This deadline may be extended or shortened by the appeal panel depending on the circumstances of the case, provided that the Parties must nevertheless be provided with any of the aforementioned written documents in advance of the hearing and within a reasonable time period that allows them to review the documents prior to the hearing;
 - d) The Parties may each be accompanied by one representative or advisor, and may also be represented by legal counsel at their own expense;

- e) The appeal panel may request that any other individual participate and give evidence at an oral in-person hearing or oral hearing by telephone or electronic communications;
 - f) The appeal panel may allow as evidence at the hearing any oral evidence and document or item relevant to the subject matter of the appeal, but may exclude such evidence that is unduly repetitious and shall place such weight on the evidence as it deems appropriate;
 - g) Any Affected Party shall be permitted to make submissions and file evidence before the appeal panel. The appeal panel's decision is binding on any Affected Party; and
 - h) Where consensus on decision among the appeal panel members cannot be reached, the appeal panel's decision shall be made by a majority vote, except in cases where the panel consists of a single member.
26. In fulfilling its duties, the appeal panel may obtain independent advice.

Appeal Decision

27. When rendering its decision, the appeal panel must consider whether the Appellant has demonstrated, on a balance of probabilities, that the Respondent has made a procedural error as described in Section 9 of this Policy and that this error had, or may reasonably have had, a material effect on the decision or decision-maker.
28. The appeal panel shall issue its decision, in writing and with reasons, within seven (7) days after the hearing's conclusion. In making its decision, the appeal panel will have no greater authority than that of the original decision-maker. The appeal panel may decide to:
- a) Reject the appeal and confirm the decision being appealed, in whole or in part;
 - b) Uphold the appeal, in whole or in part, and refer the matter back to the initial decision-maker for a new decision;
 - c) Uphold the appeal, in whole or in part, and vary the decision; and
 - d) Determine whether costs of the appeal, excluding legal fees and legal disbursements of any Parties, may be assessed against any Party. In assessing costs, the appeal panel will take into account the nature and amount of the costs, the outcome of the appeal, the conduct of the Parties, and the Parties' respective financial resources
29. The appeal panel's written decision, with reasons, will be distributed to all Parties, the Appeal Manager, and Nordiq Canada's CEO. In extraordinary circumstances, the appeal panel may first issue a verbal or summary decision shortly after the hearing's conclusion,

with the full written decision to be issued thereafter. The decision will be considered a matter of public record (e.g., posted to the Nordiq Canada website or made available to those who request it) unless a Party otherwise makes a request to the appeal panel and the panel orders that the decision, in whole or in part, remain confidential.

30. The appeal panel's decision is final and binding on the Parties, subject to their right to appeal the decision before the SDRCC in accordance with the Canadian Sport Dispute Resolution Code.

Timelines

31. If the circumstances of the appeal are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the appeal, the Appeal Manager and/or appeal panel may direct that these timelines be revised. Alternatively, the Parties may agree to have the appeal heard directly before the SDRCC so that a final and binding decision can be rendered in a timely manner.

Confidentiality

32. The appeals process is confidential and involves only the Parties, the Appeal Manager, the appeal panel, and any independent advisors to the panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information to any person not involved in the proceedings.
33. Any failure to respect the aforementioned confidentiality requirement may result in further disciplinary action being taken against the Member or Participant (as applicable) in accordance with Nordiq Canada's relevant and applicable policies.

Limitations

34. No action or legal proceeding will be commenced against Nordiq Canada in respect of a dispute, unless Nordiq Canada has refused or failed to provide or abide by the dispute resolution process and/or appeal process as set out in governing documents.